## **CITY OF KELOWNA**

## **BYLAW NO. 9991**

## Five Year Financial Plan 2008-2012

| The M  | unicipal Council of the City of Kelowna, in ope   | n meeting assembled, enacts as follows:        |   |  |  |  |  |  |  |
|--|---|--|---|--|--|--|--|--|--|
| 1.   | Schedule "A" attached hereto and forming part of this bylaw is hereby declared to be the Five Year Financial Plan of the City of Kelowna for the period January 1 <sup>st</sup> , 2008 to and including December 31 <sup>st</sup> , 2012. |  |   |  |  |  |  |  |  |
| 2.   | This bylaw may be cited for all purposes as 2012, No. 9991".  | the "Five Year Financial Plan Bylaw, 2008-     |   |  |  |  |  |  |  |
| Read a   | a first, second and third time by the Municipal   | Council this 5 <sup>th</sup> day of May, 2008. |   |  |  |  |  |  |  |
| Adopted by the Municipal Council of the City of Kelowna this |   |  |   |  |  |  |  |  |  |
|  | _   |  | _ |  |  |  |  |  |  |
|  |   | Mayor  |   |  |  |  |  |  |  |
|  | _   | City Clerk                                     | - |  |  |  |  |  |  |

### Schedule "A"



# FINANCIAL PLAN 2008 - 2012

|                          | 2008        | 2009        | <u>2010</u> | <u>2011</u> | <u>2012</u> | 2013-2020     |
|--------------------------|-------------|-------------|-------------|-------------|-------------|---------------|
| REVENUE SOURCES          |             |             |             |             |             |               |
| Property Value Tax       | 88,503,000  | 94,266,984  | 100,370,638 | 104,933,846 | 109,475,907 | 1,063,424,573 |
| Parcel Taxes             | 3,571,599   | 3,980,829   | 3,658,134   | 3,953,091   | 4,256,439   | 41,346,097    |
| Fees and Charges         | 93,477,254  | 95,887,807  | 99,082,464  | 101,751,893 | 104,487,006 | 1,014,963,501 |
| Borrowing Proceeds       | 80,829,937  | 33,350,000  | 22,250,000  | 3,000,000   | 8,000,000   | 60,100,000    |
| Other Sources            | 57,654,821  | 65,012,245  | 46,550,318  | 49,166,834  | 51,461,390  | 499,884,480   |
|                          | 324,036,611 | 292,497,865 | 271,911,555 | 262,805,663 | 277,680,742 | 2,679,718,652 |
| TRANSFERS BETWEEN FUNDS  |             |             |             |             |             |               |
| Reserve Funds            | 14,648,872  | 3,381,356   | 2,734,676   | 2,459,516   | 4,786,128   | 31,110,341    |
| DCC Funds                | 42,262,705  | 54,447,326  | 48,190,786  | 38,993,446  | 35,620,642  | 195,175,952   |
| Surplus/Reserve Accounts | 55,233,250  | 9,180,532   | 10,235,086  | 8,473,542   | 21,283,368  | 114,489,689   |
|                          | 112,144,827 | 67,009,214  | 61,160,548  | 49,926,505  | 61,690,137  | 340,775,982   |
| Total                    | 436,181,438 | 359,507,079 | 333,072,103 | 312,732,168 | 339,370,879 | 3,020,494,634 |
| EXPENDITURES             |             |             |             |             |             |               |
| Municipal Debt           |             |             |             |             |             |               |
| Debt Interest            | 9,460,966   | 11,406,656  | 14,441,908  | 14,222,313  | 13,903,169  | 100,425,350   |
| Debt Principal           | 5,416,331   | 8,940,895   | 14,310,341  | 14,252,501  | 14,020,274  | 104,962,189   |
| Capital Expenditures     | 234,402,195 | 148,440,161 | 107,559,586 | 78,576,620  | 100,390,391 | 766,757,894   |
| Other Municipal Purposes |             |             |             |             |             |               |
| General Government       | 17,907,536  | 16,978,453  | 17,622,052  | 18,278,904  | 18,962,050  | 184,193,128   |
| Planning & Development   | 6,964,411   | 6,878,839   | 7,095,899   | 7,411,230   | 7,741,353   | 75,197,775    |
| Rec, Parks & Culture     | 25,874,815  | 26,839,484  | 27,792,878  | 28,839,821  | 29,929,879  | 290,732,176   |
| Works & Utilities        | 72,399,214  | 73,326,377  | 76,443,061  | 79,359,688  | 82,806,718  | 804,366,009   |
| Protective Services      | 32,103,834  | 33,328,577  | 34,717,096  | 36,371,164  | 37,853,815  | 367,703,527   |
| Other                    | 4,700,511   | 4,782,673   | 4,866,889   | 4,953,211   | 5,041,690   | 63,216,397    |
| Airport                  | 7,814,729   | 7,311,122   | 7,539,359   | 7,775,474   | 8,019,741   | 77,901,981    |
|                          | 417,044,542 | 338,233,238 | 312,389,069 | 290,040,927 | 318,669,079 | 2,835,456,426 |
| TRANSFERS BETWEEN FUNDS  |             |             |             |             |             |               |
| Reserve Funds            | 4,889,252   | 4,857,094   | 4,932,449   | 4,965,089   | 5,021,070   | 44,878,183    |
| DCC Funds                | 0           | 0           | 0           | 0           | 0           | 0             |
| Surplus/Reserve Accounts | 14,247,644  | 16,416,747  | 15,750,585  | 17,726,152  | 15,680,730  | 140,160,025   |
|                          | 19,136,896  | 21,273,841  | 20,683,034  | 22,691,241  | 20,701,800  | 185,005,259   |
| Total                    | 436,181,438 | 359,507,079 | 333,072,103 | 312,732,168 | 339,370,879 | 3,020,494,634 |
|                          |             |             |             |             |             |               |